



**Seminar**

**Thursday,  
April 24, 2008  
8:00 - 10:30 a.m.**

**8:00 - 8:30 a.m.**  
Registration &  
Continental Breakfast

**8:30 - 10:30 a.m.**  
Seminar

**Location:**

Downtown LA Marriott  
333 S. Figueroa St.  
Los Angeles, CA  
213-617-1133

**Cost:**

\$60/person CMAA Members  
\$90/person Non-Members

**Includes:**

- Complimentary parking
- Continental breakfast
- Comprehensive handout

[www.cmaasc.org](http://www.cmaasc.org)

# Change Orders

Changes happen, even on construction projects.

Fair, timely, and reasonable incorporation of those changes into the contract as change orders is the subject of this seminar.

At an advanced construction manager level, we'll look at the entire change process, from discovery through entitlement through compensation and contract language considerations, including consideration of schedule impact and delay.

**Join us to learn about:**

- What is a change order
- Types of contracts
- Types of changes
- How do changes occur
- Causation
- Entitlement
- Administration of the change
- Notice
- Acknowledgement
- Incorporation in the contract
- Full and final considerations
- The cost of the change
- Contract Terms
- Pricing methodology
- The change and the schedule
- Proof of delay
- Disruption and inefficiency
- Evaluating direct cost claims
- Dissecting overhead calculations
- Analyzing Delays
- The prongs of proof for Eichleay
- Productivity claims

**Seminar Instructor: Chip Ossman, *President*, Ossman Project Management Consulting, Inc.**

A 16-year CMAA Member, Mr. Ossman provides mediation, arbitration, and dispute resolution services to the construction industry. He serves as an industry neutral, consults with clients involved in construction disputes, and prepares and evaluates construction delay, disruption, and inefficiency claims. Mr. Ossman's services are founded in his career's hands-on construction jobsite experience and his extensive work throughout Southern California presenting and defending change order requests.

Registration Form	April 24	Change Orders Seminar
_____	___ CMAA Member \$60/person	___ Non-Member \$90/person
_____	___ Check Enclosed	___ AMEX    ___ MasterCard    ___ Visa
NAME _____	Amount to Charge \$ _____	
TITLE _____	Card Number _____	
COMPANY _____	Name on Card _____	
ADDRESS _____	Exp. Date _____/_____/_____	
CITY, STATE, ZIP _____	Please make checks payable to: CMAA S. Ca. Chapter Mail to: PO Box 41202, Long Beach, CA 90853 Payment must accompany registration. The Chapter does not invoice.	
( ) _____		
TELEPHONE _____		
E-MAIL ADDRESS _____		

**To Register**

Mail CMAA S. Ca. Chapter  
PO Box 41202, Long Beach, CA 90853  
FAX 562-296-9708  
Questions: 562-434-8409  
sccmaa@cmaasc.org

**On-Line Registration**  
[www.cmaasc.org](http://www.cmaasc.org)

**Registration Policy**

- ✓ *Walk-in fee:* additional \$15 per person
- ✓ Please pre-register 48 hours prior to the event.
- ✓ Cancellations must be made 48 hours prior to each event.
- ✓ No-shows and cancellations made after this deadline will be invoiced.
- ✓ Registration is non-transferable to another event, please send a substitute if you are unable to attend.